

Calbee, Inc. TSE 1st Section: Code No. 2229

Notice regarding resignation of Outside Director

Tokyo, December 21, 2016 –Calbee,Inc. has accepted outside director's resignation. Details are as follow:

- 1. Name of resigning director Outside Director, Katty Lam
- 2. Date of resignation December 20,2016
- **3.** Reasons for resignation Due to her resignation from PepsiCo, Inc. for personal reasons.

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