

Press Release

October 29, 2026
Calbee, Inc.

Calbee Publishes Integrated Report 2026



Tokyo – Calbee, Inc. (“Calbee”) today published the English version of its Calbee Group Integrated Report 2026, originally released in Japanese on September 25, 2026.

The Calbee Group Integrated Report 2026 aims to provide shareholders, investors, and other stakeholders with a deeper understanding of the Calbee Group's ongoing transformation and future growth potential.

In 2026, the Calbee Group announced its 2035 Vision, outlining its ambition to evolve from a Japanese snack manufacturer into a global snacking company. The Calbee Group also introduced its new growth strategy, *Accelerate the Future*, to achieve this vision.

Against this backdrop, this year's report includes perspectives from the CEO and other senior executives on the Calbee Group's future growth, as well as its value creation story, growth strategies, and initiatives to strengthen corporate governance.

Going forward, the Calbee Group will continue to engage with stakeholders to enhance dialogue and promote a greater understanding of its medium- to long-term value creation efforts.

Calbee Group Integrated Report 2026

URL: <https://www.calbee.co.jp/en/ir/library/report/>

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About the Calbee Group

Since 1949, Calbee has embraced its corporate philosophy of harnessing nature's gifts to create products that bring great taste and enjoyment while contributing to healthier lifestyles. Guided by this enduring philosophy, we work to help address social challenges through our business activities. In doing so, we continue to take on new challenges as we look toward our next 100 years and beyond.

Under our 2035 growth strategy, *Accelerate the Future*, Calbee is today expanding snacking and light-meal occasions beyond traditional ways of eating and into new markets around the world. As we continue our evolution from a Japanese snack food maker into a global snacking company, we aim to bring the joy of food to people around the world and deliver new value.

For more information, visit: <https://www.calbee.co.jp/en/>